SUPPORTING NATIONAL TRANSFORMATION

Selected GLC Contributions to the Government Transformation Programme

FIGHTING CORRUPTION 1. MBSB REDUCING CRIME Home Security System packaged One of the signatories of together with mortgage loan Safe Corporate Intergrity Pledge Sime Finalausia Whistle blower policy Cities Initiatives ING LOW INCOM 1PROVING STUDEN HOUSEHOLD OUTCOME AFFINHOLD Provide telecommunication One of the participants in PINTAR axiata connectivity for low income families Foundation Supply vitamin for Yayasan SEJAHTERA benefitted selected schools SEJOHTERA 5,123 famillies 1PROVING URBAN PUBLIC INFRASTRUCTURE Integrated TouchNGo ticketing Rural electrification CIMBGROUP system for LRT and RapidKL Established Community buses TM Broadband Center & Libraries ADDRESSING COS Ŀ Utilities allowance for low income workers

Selected GLC Contributions to the Economic Transformation Programme





THE JOURNEY CONTINUES...

The programme is now entering the 9th year of the 10-year GLCT programme - efforts need to be intensified to create regional and domestic champions by 2015.

2004	2005	2006 20	20	010 WE ARE HERE 2013 2015
Phase 1: Mobilisation,	Diagnosis & Planning	Phase 2: Generate Momentum	Phase 3: Tangible Results	Phase 4: Full Nasional Benefits
	14 months	12-17 months	2-5 years	5-10 years onwards
 Performance (PLCs) Performance Board composition Revamp of 	nance Indicators (KPIs) ee Linked Compensation ee contracts positoin reform	29th July 2005 Transformation Manual Launch: - Policy Guidelines - Ten 2005/2006 Initiatives		
Outcomes:				
 Determinati 	of GLCs conducted ion of Policy Principles Initiatives launched	2005/2006 Initiatives implemented Full roll-out in place Key policies endorsed and executed upon Early fruits of sustainable improvements	Maintain momentum Tangible & sustained benefits across GLCs Visible benefits to all stakeholders, e.g. customers, vendors, employees Large scale strategic and financial changes made Key changes to Boards	Several regional champions Most GLCs performing at par with competitions

As the programme approaches its final phase, GLCs must relentlessly stay the course set out by the programme to create champions, be "best-of-breed" and regionalised whilst continuing to support the national transformation and development agenda, including the New Economic Model.

PUTRAJAYA COMMITTEE ON GLC HIGH PERFORMANCE (PCG)



GOVERNMENT-LINKED INVESTMENT COMPANIES (GLICs)



UEM



G20

Maybank

Sime Darby

UMW

For further information, kindly visit our website at www.pcg.gov.my



GLC PERFORMANCE REPORT JUNE 2013

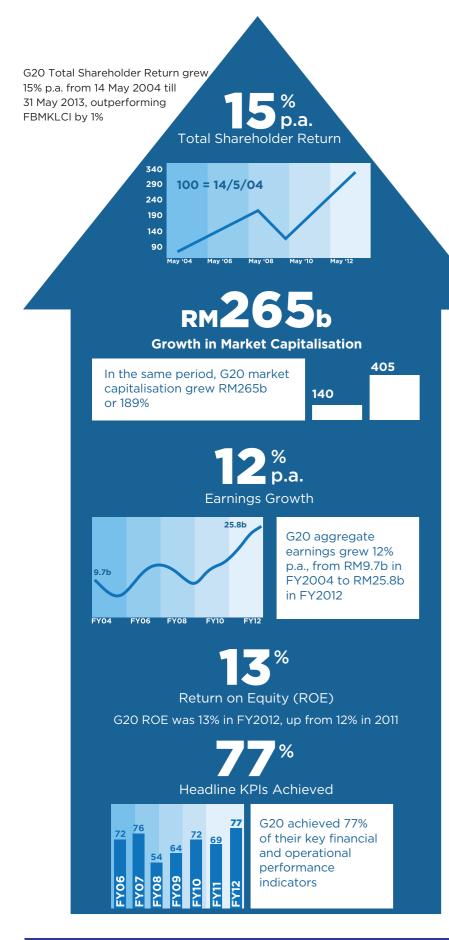


GEARING UP FOR GRADUATION TOWARDS 2015 AND BEYOND



THE PROGRAMME HAS DELIVERED SIGNIFICANT FINANCIAL VALUE

Since the launch of the GLCT Programme in May 2004, the G20¹ have significantly improved in most key areas of their financial performance.



A selection of originally 20 larger GLCs controlled by he Government-Linked Investment Companies (GLICs) constituents of the Putrajaya Committee on GLC High Performance (PCG). There are currently 17 GLCs in the G20 due to various mergers, de-mergers, divestments and other corporate exercises.

SHARING GAINS WITH STAKEHOLDERS

The GLCT Programme has delivered benefits on all fronts, touching lives of all key stakeholder groups, including the general public and the GLC's own employees.

Customers



G20 has won numerous international and local product and service excellence awards

Employees 359,744 **Employees** 12,518 Net Job Creation

Vendors and Suppliers

Local suppliers

Vendors Graduated

TERAS companies registered

Community 640,846 **PINTAR Students** Adopted **((**Pintar

8,029 Graduates Trained



GLCs have employed **359,744** employees, and a net job creator of 12,518 jobs in 2012

G20 also have spent up to **RM339**m in 2012 on human capital development activities

To date, there are **52,197** local suppliers already being awarded contracts by G20

GLCs through their various vendor development programmes have supported 5,930 vendors since 2004, of which **319** have graduated to date, having developed the requisite level of skills to compete on their own

The main areas where a lot of opportunities given by GLCs: business services, construction, general manufacturing and communication & infrastructure

PINTAR is a school adoption programme by GLCs to improve educational performance of students in low-income areas. To date, **335** schools have been adopted, benefiting more than **600,000** students. In 2012, 10.56% of PINTAR students scored straight As for UPSR, compared with national average of 8.94%

Since the beginning of the programme in 2009 8,029 unemployed graduates have been **trained under** the GEMS programme

The Sejahtera Programme to alleviate hardcore poverty has benefitted 5,123 families by **upskilling and providing** access to housing, infrastructure and tools

Source: G20 Reporting PCG Analysi





since 2004 to 2012

GLCs to **relentlessly drive** to become become regional champions, whilst other companies are building capacity to reach this

RM164 Investments Made



NATION BUILDING

Dividends paid out

...since 2004, thus enriching the investing public and Malaysian trust agencies such as **EPF** and **PNB**

Stay the course in executing the 10-year GLCT Programme. The Programme aims to raise performance of all GLCs and create regional champions. This will contribute to Malaysia's overall efforts to become a high income nation by 2020. To achieve this, the GLCs have been diligently implementing the 10 GLCT Initiatives and executing their various transformation, turnaround, restructuring and growth programmes. As a result of these efforts, the G20 have returned RM78b in dividends and paid RM49b in taxes



since 2004. of which a estimated **72%** was paid in Malaysia, where the Itimate beneficiary i

Z regional champions. To date, several GLCs have established an overseas presence and are well on track to

level within short to medium term

33%

Overseas Revenue ..in 2012, up from **28%** in 2004, indicating wth of G20's region footprint

G20 have made RM164b) of capital investments of which an estimated RM115b are domestic

Collaborate and co-invest with the non-GLC

private sector. Selected recent examples such as strategic partnership between CIMB and Tune Money on co-branding and product building, and collaboration between MAHB and OPUS UEM on project management consultancy for New Doha International Airport



Focus on core businesses on a level playing field and to progressively divest non-core and non-competitive assets. GLICs and G20 have responded to the Government's call to divest non-core assets, where recent examples would include STLR Sdn Bhd, U-Insurans Sdn Bhd, Proton, POS Malaysia and Titan Chemicals